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MEMORANDUM FOR:	Deputy Director for Intelligence
SUBJECT :	Progress Report

- 1. Four months have I labored in this position which was new to me. Let me tell you how it goes from my point of view.
- 2. I am enjoying immensely the opportunity to engage in the kinds of responsibilities, problems and services offered by such a position in such an organization. It is fun -- in the sense of being lively and of returning much personal and professional satisfaction. It must also be relaxing -- because I am told that the bags under my eyes markedly have decreased!
- 3. The meaningful measure is and will be my effect on the organization. So far, I have found a considerable happiness of response to my active, accessible and intervening management posture. Not everywhere -- there are a few areas from which the responses have been sluggish, circuitous, or constipated.
- 4. I am moving deliberately concerning changes and new directions in the Center's ways of doing things. Some changes are needed now in several areas of activity -- safe parking for employees, our Career Service and career development mechanisms, ways of making our intelligence reporting more timely and more relevant, and our building safety disciplines.
- 5. Circumstances have not permitted me to move deliberately in the area of plans, budgets and manning positions. Arriving here in the midst of a five-year programming round coincident with Administration economy pressures, I hurriedly and with knotted brow have made some difficult choices. I have yet to gain confidence that I understand adequately what the effects will be of those decisions.
- 6. I am puzzled by many aspects of our research and development management work, which seemingly needs focus and definition. I am seeking to approach the specifics of our R&D with an attitude effectively balanced between this initial scepticism and an optimism focussed on the useful goals which might be reached if we only try.
- 7. looms large -- as an opportunity to enhance everyone's intelligence contribution and as a workload. I am scheming about how to convert our customers to a gourmet appetite -- a change in their eating attitudes which,

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25X1	SUBJECT: Progress Report	
25X1	together with the Center's own efforts, will enable us to cope productively with the capability.	
	8. In sum, you have assigned me to work that I enjoy and in which I have high hopes that I am and shall be able to contribute progress.	
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